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Mumbai  
17 April 2008



food safety management systems

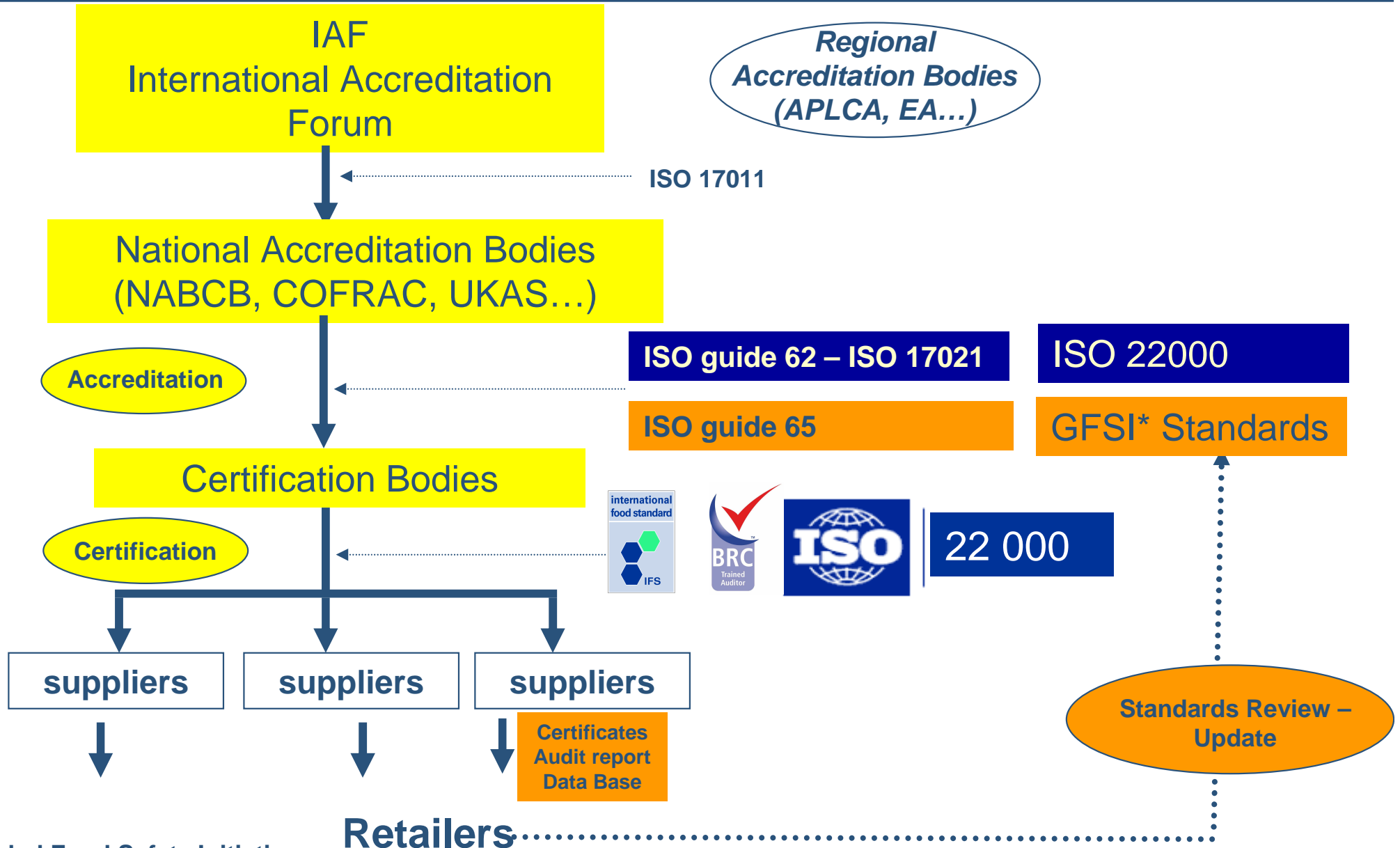
# 3<sup>rd</sup> party certification landscape

Co-existence of standards & key elements for choice

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- Accreditation Schemes and Standards common basis
- Available Food Safety Management Standards
- Strategy for choice
- *A unique* international standard for food safety?

# Accreditation schemes



\* : Global Food Safety Initiative

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### ■ Risk assessment : based on Haccp defined by Codex

- ✓ Systematic, complete (raw material → Finished product ; equipment, facilities, environment...)
- ✓ multidisciplinary (expertises)
- ✓ formal and up to date

### ■ Appropriate prerequisite programs in place

- ✓ Depend on position in the supply chain ; type of operations, staff profile and background, products...
- ✓ Good Agricultural /manufacturing/hygiene practices : Include buildings, equipments, water, energy and air supply, flows (products, waste, staff..), raw material, personal hygiene ... :

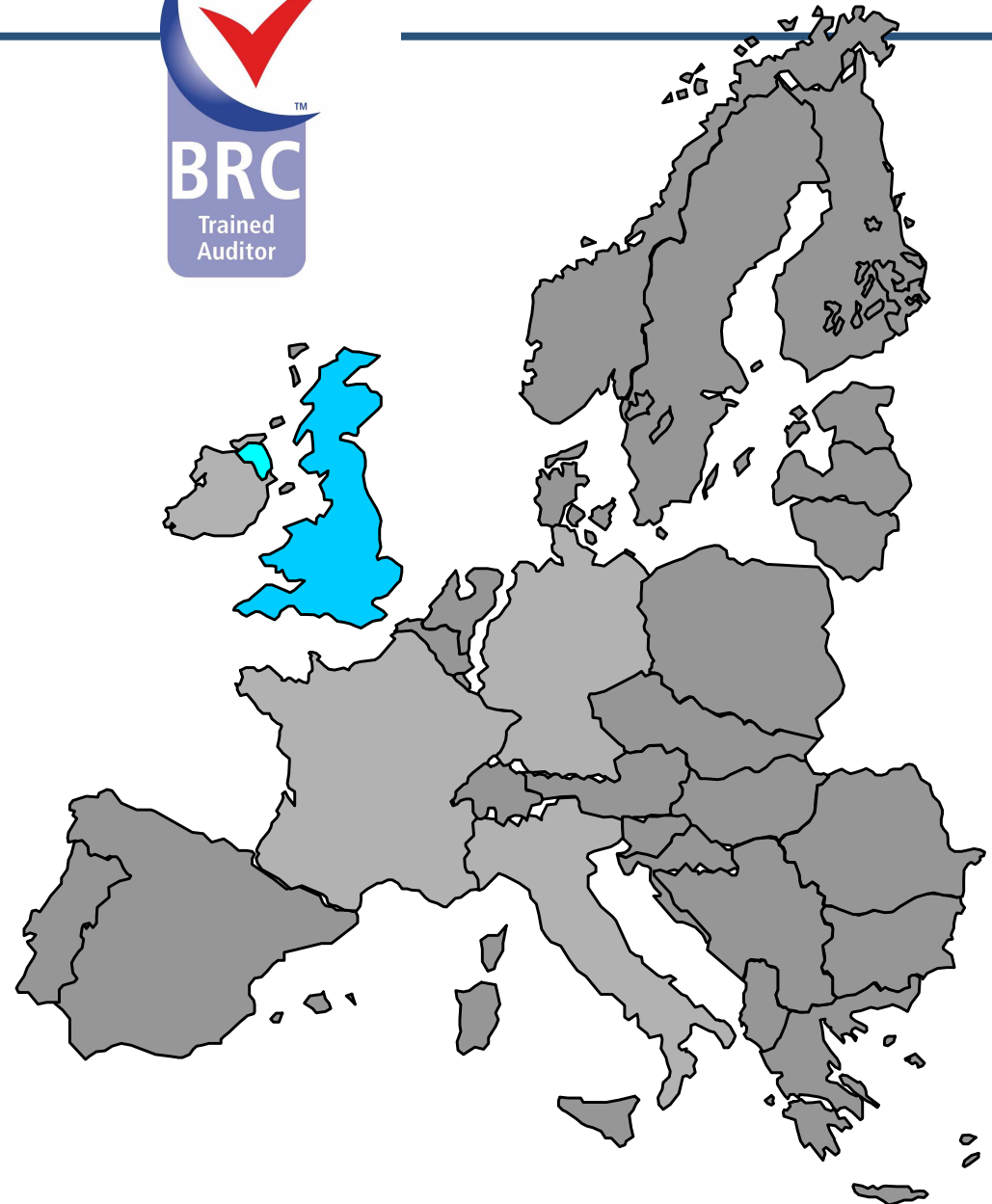
### ■ A management system

- ✓ Management commitment : safety as a key element of the corporate strategy
- ✓ Improvement and maintenance program : resources and non conformities management ; internal controls, audits

# BRC : Global but limited to UK retailers

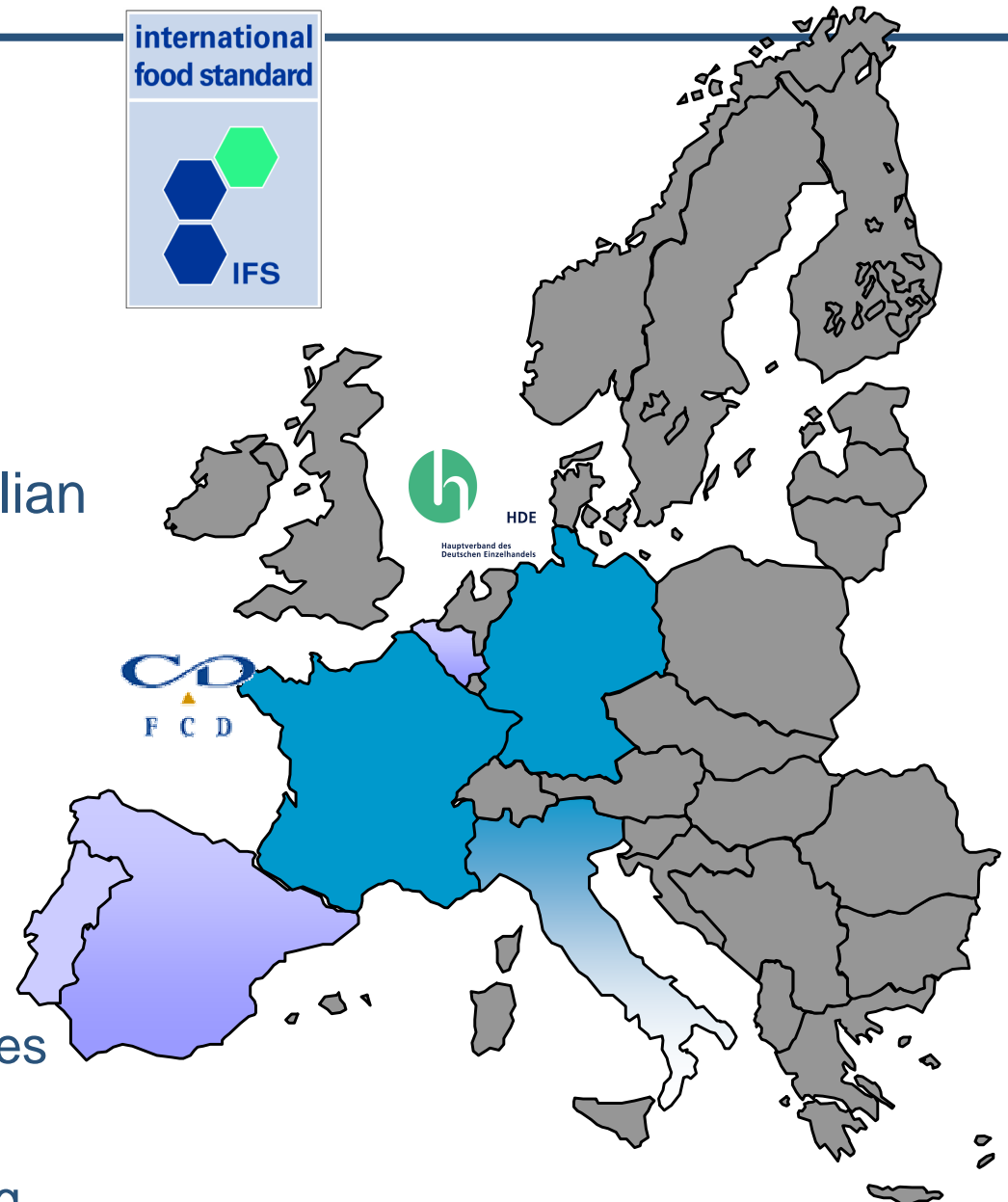


- Started 1998
- > 8000 certificates World Wide
- Issue 5 in July 2008
- Required by UK retailers




# IFS : co-owned standard

- Started 2004
- > 8500 certificates
- 400 certificates in Asia
- issue 5 : applicable January 08
- Required by German, French and Italian retailers
- 63 certification bodies
- 743 auditors



- SQF : Australian standard
- Implemented in the USA (~8000 certificates claimed)
- Cooperation agreement with IFS : ongoing

- Issued end 2005 : during the IFS strongest implementation period
  - Introduces “new” concepts :
    - Food Safety Management System
    - Prerequisite programs
    - Supply chain materialisation (service and equipment providers included...)
    - Communication (co-operation for food safety)
  - Structure preserving QMS (ISO 9001) :
    - Handbook not required
    - Process approach not required
-  **May create confusion for food ISO 9001 certified companies**
- PrPs document clarification/explanation : available
  - Review process : started
  - Very slow implementation

? Multiple certifications

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Multi-competence ?

Multiple Barriers ?

Multi-safe?

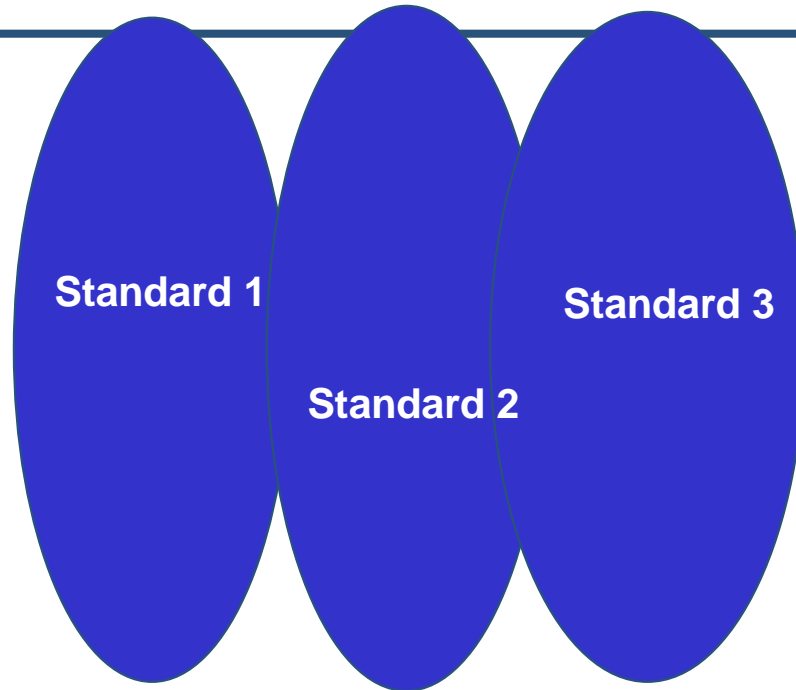
**Multiple Audits !!**



\* : May I have your HACCP handbook?

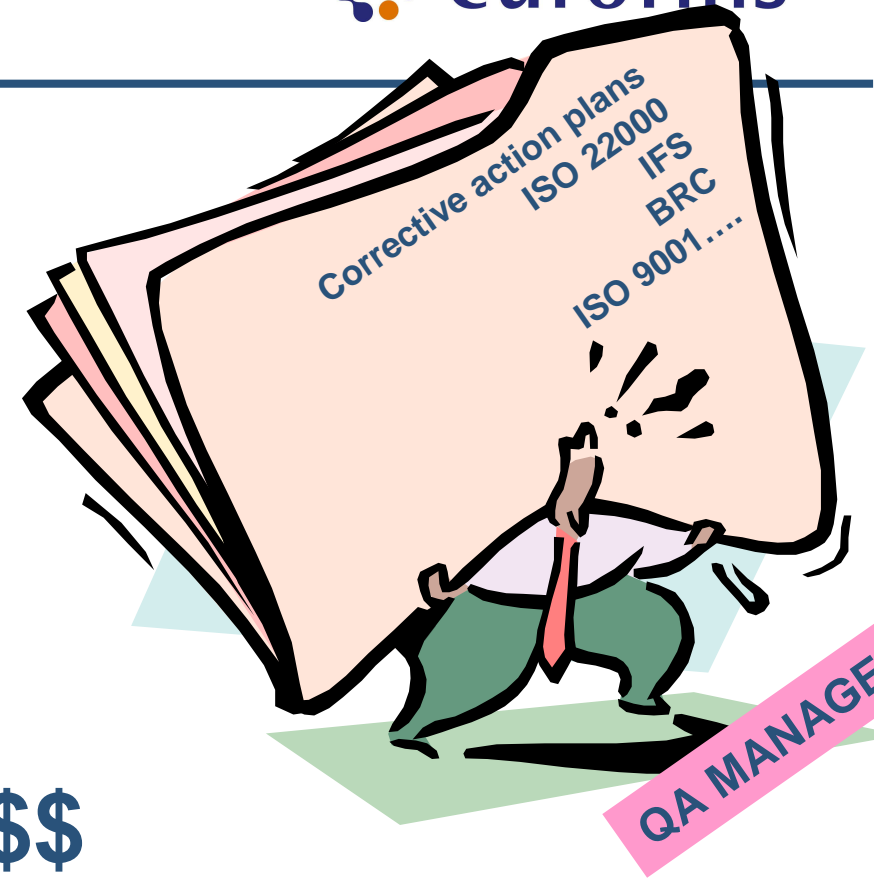


# Multiple certifications : Managing multiple audits and costs



Audit Time: 2 to 4 days      3 to 5 days      2 to 4 days  
Frequency : 1 / year <sup>+</sup>      2 / year <sup>+</sup>      1 / year =

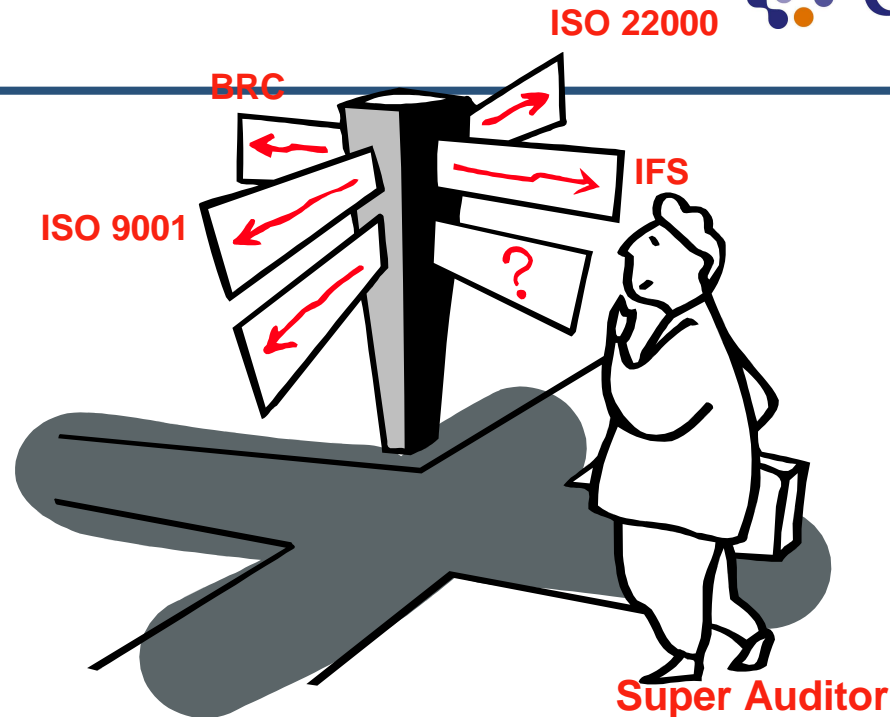
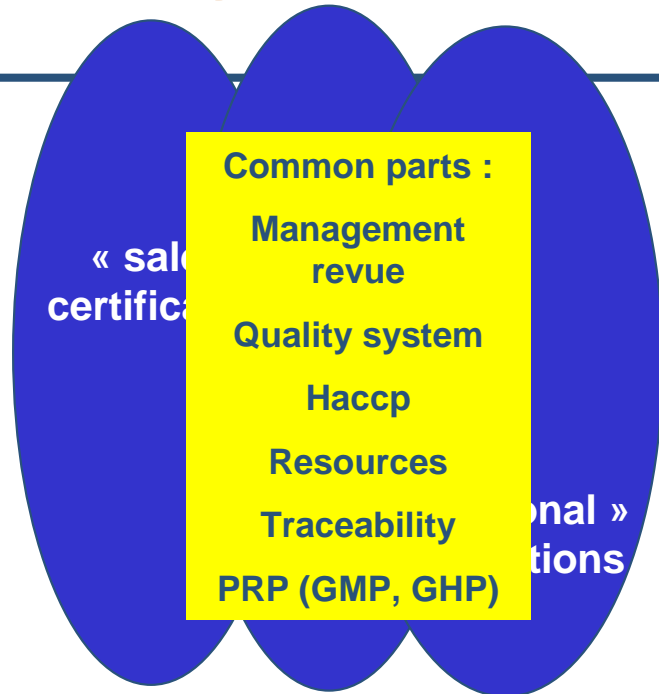
**K\$\$\$**



- Multiple certificates
- Minimum audit time
- Minimum costs



Combining audits when not appropriate



- Certification bodies **competition** based on **suppliers expectations** :
  - Time reducing capacities
  - Multiple qualifications for each auditor
  - Multiple accreditations available
- Commercial pressure may decrease impartiality and « third party » commitments
- Agreements no longer sustainable (2 to 3 certification providers every 3 years)

## ■ Appropriate standard (s) :

- ✓ Criteria for choice : cost, market opportunities, stakeholder position in the supply chain...? :
- ✓ Budget for implementation and maintenance : time, external consulting, certification fees,

## ■ Implementation

- ✓ Not the easiest step → changes, frustration, pressure, challenge...
- ✓ Require a **dedicated** project managers
- ✓ Avoid not achievable **timetable**

## ■ Maintenance

- ✓ The most **important** phase → no management system if not sustainable
- ✓ Management commitment and strategy

# Why **NOT** a unique global standard?

## Obstacles 1 = Differences !

- Cultures
- Regulations
- Consumers sensitivity to “information”...

## Obstacles 2 = Competition !

- Market positions
- Standard owners profile
- Interested groups lobbying...

## Obstacles 3 = Added value to be confirmed !

- Competition (of standards) may be helpful to improve

## GOAL :

Provide guidelines to achieve and implement a suitable system which **gives confidence** that safety is a full part of the **executive strategy**, and not only an additional task under the unique QA Manager's responsibility.

## Conditions to achieve :

- Standards owners Multilateral Agreement
- Involvement of interested parties at early stage
- Clarify standard ownership